



Prime Minister of Aruba
Minister of General Affairs

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Government of Aruba

To Mr. Mark Asmar
CEO/Chairman Amira USA, LLC
2101 LSt., NW, Suite 800
Washington, DC 20037-1657, USA

Email: masmar@amirausa.com

Oranjestad, June 9, 2020

Reference: **MAZ/6744/17091**

Subject: Request for Expression of Interest
with regard to the Aruba Refinery operation
and new industrial developments

Dear Mr. Asmar,

The Government of Aruba would like to bring to your attention that Refineria di Aruba, LLC. on June 8, 2020 has launched a Request for Expression of Interest (REOI) with regard to the Aruba Refinery.

All entities which have previously shown interest in the Aruba Refinery and its facilities now have the possibility to register for this REOI process and to submit a formal Expression Of Interest (EOI) response in accordance with applicable procedures.

Parties interested in the Aruba Refinery operation and/or new industrial developments can identify themselves and express their interest for the following tracks:

REOI-1:

- Track a) – Resuming oil processing activity through lease and operation of existing installations and/or modernization thereof.
- Track b) – Additional industrial developments at locations still available within the refinery area, e.g. LNG transshipment, petrochemical facilities, alternative clean industry, renewable energies, etc.

More information is provided in the official Public Notice which can be downloaded from:

URL: https://www.government.aw/news/news_47033/item/request-for-expression-of-interest-with-regard-to-the-aruba-refinery-operation-and-new-industrial-developments_50603.html

The link is:

[RdA Public Notice REOI-1: Aruba Refinery operation and new industrial developments](#)

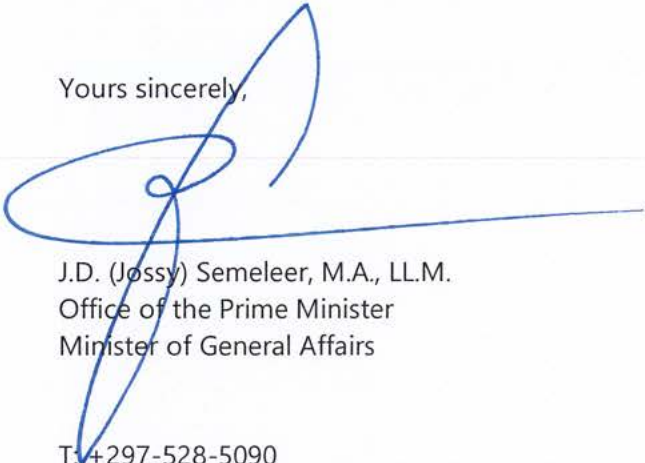
This REOI is intended to explore and determine interest from interested parties for abovementioned tracks and thereby is a non-binding market assessment. Further I would like to inform you that RdA will simultaneously conduct a parallel REOI process (REOI-2) for exploring the option of repurposing of the Aruba Refinery by replacing existing installations and establishing entirely new industries

The closing date for the REOI will be July 17, 2020.

Solely information submitted through the REOI process will be considered during the REOI evaluation and definition of recommendations.

The fact that you receive this letter under no circumstances must be construed, interpreted or read as meaning that the Government of Aruba, the Prime Minister or the Refineria di Aruba N.V., will enter into any commitment with the you.

Yours sincerely,



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Appendix A: REOI announcement



REQUEST FOR EXPRESSION OF INTEREST (REOI)

with regard to the Aruba Refinery

Refineria di Aruba N.V./LLC, hereafter referred to as "RdA", is conducting a strategic orientation with regard to the Aruba Refinery. RdA invites experienced and qualified parties interested in future activities at the Aruba Refinery to identify themselves through this transparent Request for Expression of Interest (REOI) process.

Interested parties are invited to express their interest for the following tracks:

REOI-1

- Track a)** Resuming oil processing activity through lease and operation of existing installations and/or modernization thereof.
- Track b)** Additional industrial developments at locations still available within the refinery area, e.g. LNG transshipment, petrochemical facilities, alternative clean industry, renewable energies, etc.

REOI-2

- Track c)** Repurposing of the Aruba Refinery by replacing existing installations and establishing entirely new industries.

KEY REQUIREMENTS:

- Future activity at the Aruba Refinery should be aimed at making a significant contribution to the Aruban economy and labor market.
- Future activity should also observe local regulations and industry best practices on Environment, Health and Safety (EHS).
- Future activity should observe the Kingdom of the Netherlands foreign affairs policy as well the economic and trade sanctions maintained by the US Office of Foreign Assets Control.

More information on these requirements, as well as information on the Aruba Refinery, can be found in the REOI Document and Appendices.

ABOUT ARUBA:

Aruba is an island and a constituent country within the Kingdom of the Netherlands situated in the southern Caribbean Sea, located about 1,000 km (620 mi) west of the main part of the Lesser Antilles and 29 km (18 mi) north of the coast of Venezuela. It measures 32 km (20 mi) long from its northwestern to its southeastern end and 10 km (6 mi) across at its widest point. Aruba is one of the four countries that form the Kingdom of the Netherlands, along with the Netherlands, Curaçao, and Sint Maarten.



ABOUT RdA:

Refineria di Aruba N.V. /LLC (RdA), established in Aruba at Caya Dick Cooper 11, San Nicolas, was incorporated on October 1, 2016 under the laws of Aruba to be the landlord of the properties that the Government of Aruba acquired from the transfer and master settlement agreement with Valero Aruba Holding N.V.. The Government of Aruba is the sole shareholder of RdA. The properties of RdA consist of the following assets:

- A 235,000 BPD Crude Oil Refinery of Medium Complexity;
- A Transshipment Terminal of 10.7 MMB Storage Capacity and Two Tugboats;
- A total of 13 MMB of storage capacity;
- Two Reef berths each with the capacity to handle Ultra Large Crude Carriers (ULCC);
- Approximately 3,750,000 square meters of long lease land.

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| CONTACT | Please visit www.government.aw to download the official REOI Public Notice with registration and submission details. | TIMELINE | |
| | | REOI 1 & 2 Issue Date: June 8th, 2020 | REOI 1 & 2 Closing Date: July 17th, 2020 |

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